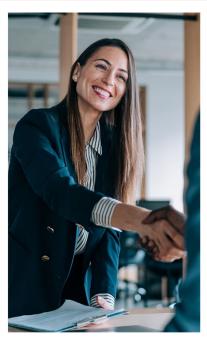
Merit Hiring OPM Tools to Help Agencies Implement the Merit Hiring Plan August 2025









Presented by:

Bridget Dongarra, USA Staffing Program Manager Megan Arens, USAJOBS CX Manager Sharon Wilborn, USA Hire Customer Outreach



U.S. Office of Personnel Management



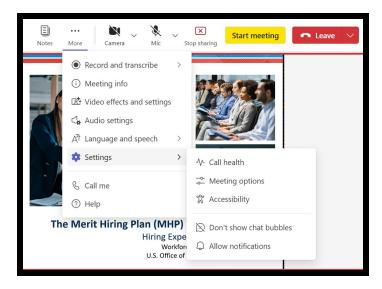
Enabling Live Captions (Closed Captioning)

A recording of this session with ASL interpreters will be posted at https://www.opm.gov/policy-data-oversight/hiring-information/merit-hiring-plan-resources/#url=Training-Learning-Series.

During a meeting: Go to your meeting controls (at the top of the screen) and:

- Select "More"
- 2. Choose "Language and speech" to select "Show live captions"
- Choose "Settings" and select "Accessibility" to toggle on the options

To stop using live captions, select "Hide live captions" under "Language and speech"







Housekeeping Items

- A copy of this slide presentation is posted on OPM's Merit Hiring <u>Plan Resources</u> page.
- Ask questions in the Q&A, but please wait until a topic is covered so you're not posting a question that's already been answered.
- We'll respond to as many questions as we can; however, we cannot answer agency-specific or individual-specific questions.
- A recording of this webinar may be found on <u>OPM's Merit Hiring</u>
 <u>Plan Resources</u> page.



Merit Hiring Plan



Seven Goals of the Memo

- 1. Prioritize recruitment of individuals committed to improving the efficiency of the Federal government, passionate about the ideals of our American republic, and committed to upholding the rule of law and the United States Constitution;
- 2. Prevent the hiring of individuals based on their race, sex, or religion, and prevent the hiring of individuals who are unwilling to defend the Constitution or to faithfully serve the Executive Branch;
- **3. Implement**, to the greatest extent possible, **technical and alternative assessments** as required by the Chance to Compete Act of 2024;
- Decrease government-wide time-to-hire to under 80 days;
- **5. Improve communication with candidates** to provide greater clarity regarding application status, timelines, and feedback, including regular updates on the progress of applications and explanations of hiring decisions where appropriate;
- 6. Integrate modern technology to support the recruitment and selection process, including the use of data analytics to identify trends, gaps, and opportunities in hiring, as well as leveraging digital platforms to improve candidate engagement; and
- 7. Ensure Department and Agency leadership, or their designees, are active participants in implementing the new processes and throughout the full hiring process.



UNITED STATES OFFICE OF PERSONNEL MANAGEMENT

Washington, DC 20415

he Director

MEMORANDUM

TO: Heads and Acting Heads of Departments and Agencies

FROM: Vince Haley, Assistant to the President for Domestic Policy

Charles Ezell, Acting Director, U.S. Office of Personnel Management

DATE: May 29, 2025

RE: Merit Hiring Plan

The American people deserve a Federal workforce dedicated to American values and efficient service. Yet, Federal hiring criteria long ago abandoned any serious need for technical skills and adherence to the Constitution. Instead, the overly complex Federal hiring system overemphasized discriminatory "equity" quotas and too often resulted in the hiring of unfit, unskilled bureaucrats. The American people, who deserve a government that works for them, have suffered.

In his January 20, 2025 Executive Order 14170, <u>Reforming the Federal Hiring Process and Restoring Merit to Government Service</u> ("Restoring Merit") President Trump directed that "recruitment and hiring processes" become "more efficient and focused on serving the Nation" and that hiring be based on "merit, practical skill, and dedication to our Constitution." These changes will "ensure that the Federal workforce is prepared to help achieve American greatness, and attract the talent necessary to serve our citizens effectively."

President Trump directed the Assistant to the President for Domestic Policy to "develop and send to agency heads a Federal Hiring Plan that brings to the Federal workforce only highly capable Americans dedicated to the furtherance of American ideals, values, and interests." President Trump stated that this Merit Hiring Plan must achieve seven goals:

- Prioritize recruitment of individuals committed to improving the efficiency of the Federal government, passionate about the ideals of our American republic, and committed to upholding the rule of law and the United States Constitution;
- Prevent the hiring of individuals based on their race, sex, or religion, and prevent the hiring of individuals who are unwilling to defend the Constitution or to faithfully serve the Executive Branch:
- 3. Implement, to the greatest extent possible, technical and alternative assessments as

OPM.GOV

Empowering Excellence in Government through Great People

USAJOBS.GOV

Four Key Elements of the Memo

- 1. Reforming the Federal recruitment process to ensure that only the most talented, capable and patriotic Americans are hired to the Federal service
- Implementing skills-based hiring, eliminating unnecessary degree requirements, and requiring the use of rigorous, job-related assessments to ensure candidates are selected based on their merit and competence, not their skin color or academic pedigree
- 3. Streamlining and improving the job application process
- Reducing time-to-hire to under 80 days by emphasizing the use of talent pools and shared certificates and streamlining the background check process

Recruitment



Job Titles and Job Announcement Content

JOAs should use descriptive job titles, should be written in plain language and include how applicants will be assessed

Visit <u>plainlanguage.gov</u> for more resources on using plain language



Best Practices

- Use descriptive job titles that resonate with the job seeker rather than generic job titles
 - "IT Project Manager" is better than "Management and Program Analyst"
- Use the position description as a guide to write the job summary and duties, but don't copy/paste it word for word (most PDs use technical language)
- Write the job summary and duties:
 - Concisely
 - Using job terms that make sense to the public
 - Not using acronyms or federal jargon
- Ask the hiring manager for feedback on the draft JOA to ensure it resonates with a job seeker

Mission Critical Occupation (MCO) Tags

Add mission critical occupation tags to job announcements



Value to agencies

When a job announcement is tagged in USA Staffing with the MCO vacancy tag, it will appear on USAJOBS in the mission-critical career field or other governmentwide portals and be reportable in USA Staffing.



٦.	₹ Filters	
Mis	sion-critical career field	-
Sele	ect all	? Help
	Cyber Security (72)	
	Data Scientist (11)	
	Economist (10)	
	Privacy (3)	
	Program/Project Management (13)	
	Grants Management (6)	
	STEM (661)	
	Intelligence (78)	

When to use MCO Tags

<u>USA Staffing Online Help</u> guides HR Users on when to use MCO Tags and which tag is appropriate.

When	to	Hea	MCO	Tage
WHEH	w	036	MCO	rays

Page	MCO Tag	Custom Tag	Occupation Specialty Code	Job Series	USAJOBS page
Artificial intelligence (AI)	AI			0201 (HR Specialists who recruit Al talent) 0343 (Program Analysts and Product Managers who work on Al products) 0905 (Attorneys who support Al work) 0854 (Computer Engineer) 1515 (Operations Research) 1530 (Statistician) 1550 (Computer Scientist) 1560 (Data Scientist) 2210 (IT Specialist – Data Management) 2210 (IT Specialists – Applications Software – who work on Al products) 2210 (IT Specialists – Enterprise Architecture – who work on Al products) 2210 (IT Specialists – Systems Analysis – who work on Al products) 2210 (IT Specialists – Policy and Planning – who work on Al products) 2210 (IT Specialists – Program Manager – who work on Al products)	Artificial intelligence량
Bipartisan Infrastructure Law	Infrastructure Act			All	Bipartisan Infrastructure Law&
Cross-functional positions	Cyber security		211, 221, 711, 712, 631, 732, 7751, 752, 801, 802, 803, 804, 805, 901		Cross-functional positions &
Cybersecurity	Cyber security		212, 461, 511, 521, 531, 541, 611, 612, 622, 631, 652, 722, 723		Cybersecurity@
Cyber effects	Cyber security		112, 121, 131, 132, 141, 321, 332, 333		Cybersecurity effects ☑
Information technology	Cyber security		411, 421, 422, 431, 441, 451, 621, 632, 641, 651, 661, 671		Information technology@
Intel	Cyber security		111, 151, 311, 312, 331		Intel &
				0854 Computer Engineering 0855 Electronics Engineering 1550 Computer Science 2210 Information Technology Management DHS only below	

Searchable Resumes on USAJOBS

- Educate applicants how to make their resumes searchable on USAJOBS
- On September 27, 2025, USAJOBS will launch a solution to uploaded resumes and the Resume Builder that will ensure all resumes are two pages or less (in compliance with the Merit Hiring Plan)

Value to Agencies

When job seekers make their resumes searchable in USAJOBS, HR specialists and hiring managers can use the Agency Talent Portal to proactively look for candidates who have the skills and experience necessary for their job



Share the video <u>USAJOBS</u>: <u>Creating a USAJOBS</u>
<u>Profile (youtube.com)</u> to help your job seekers learn how to make their resume searchable



Agency Talent Portal Access

agencyportal.usajobs.gov

Value to Agencies

ATP is a platform that helps federal recruiters, HR specialists, and hiring managers discover highly-skilled talent. Further information about ATP and details on requesting an account can be found in the <u>ATP Help Center</u>.

- On September 27, 2025, USAJOBS will remove all searchable resumes from ATP
- ATP users may download/save resumes or export candidate contact information from campaigns before the resumes are removed
- After September 27, 2025, USAJOBS will encourage job seekers to make their new resumes searchable and ATP users can resume resume mining



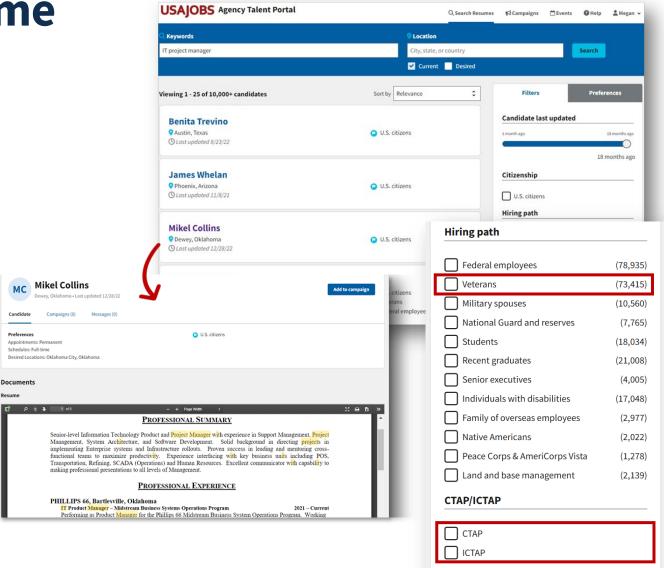
- ATP Main Features
 - Resume Mining (almost 1 million resumes!)
 - Campaigns
 - Events
 - Talent Pools
 - Talent Programs
 - Talent Networks
 - Branded Search Pages
- Email the USAJOBS Help Desk at <u>recruiter-help@usajobs.gov</u> to get access to ATP
 - Include your name, your agency and subagency (if applicable)
 - Attach an email from your supervisor approving your access to ATP due to your status as a hiring manager, HR specialist or recruiter

Agency Talent Portal: Resume Mining

Use ATP for resume mining with an emphasis on connecting veteran applicants with suitable roles, finding qualified ICTAP candidates, recruiting for STEM career fields and connecting with high quality talent

Value to Agencies

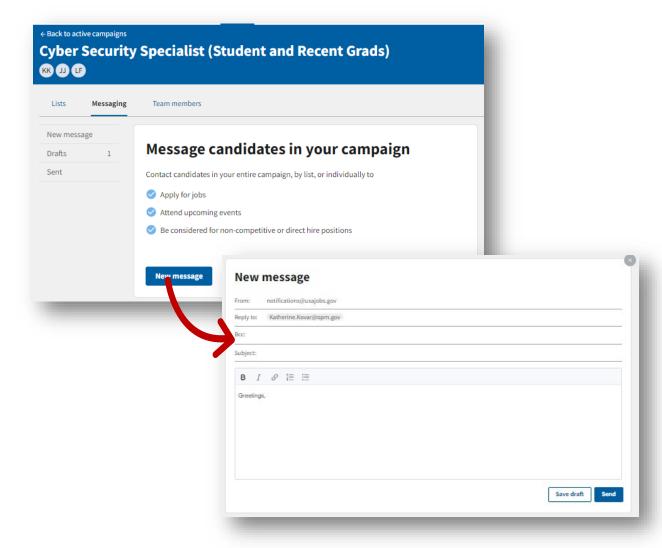
Use keyword searches for resumes to find job seekers who meet your skills or experience needs; save job seekers on campaigns and invite them to apply to job announcements, attend job fairs or to interview and select for a non-competitive hire.





Connect with Job Seekers through Messaging

- Message job seekers from a campaign:
 - Share job announcements
 - Upcoming career events your agency is hosting with a link to your agency's branded search page
 - For job seekers eligible for a noncompetitive selection, collaborate with your HR team to set up an interview
- Best practices:
 - Tell job seekers who you are and which agency you work for
 - Explain why you're contacting them (applying to a job, event information, etc.)
 - Be concise and friendly so the job seeker doesn't think your message is spam





Training Courses

Train HR professionals and hiring managers







Qualifications Analysis

Best Practices in Assessment Questionnaire Development

Hiring Flexibilitie

Value to Agencies

Prepared and customizable training materials ready to be delivered by consultants skilled in applying the latest rules, procedures, and flexibilities in Federal hiring

- Agencies can partner with OPM's Staff Acquisition Group on a variety of feefor-service workshops on assessments and hiring practices to include:
- Hiring Flexibilities
- Qualifications Analysis
- Strategic Conversations and Assessments
- How Hiring Managers are Improving the Federal Hiring Process



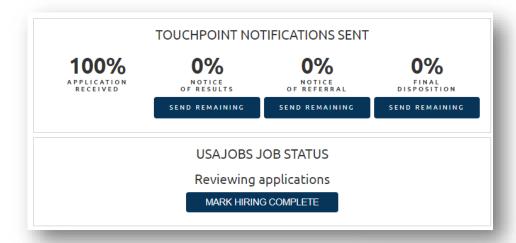
Applicant Notifications

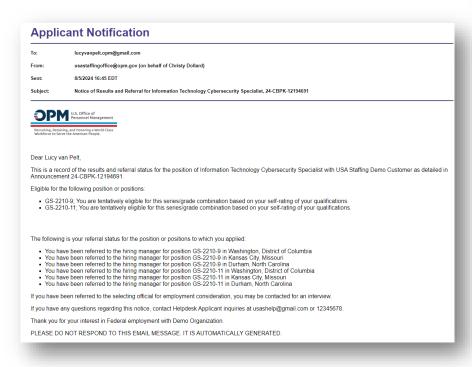
Send timely communications to applicants about their application status

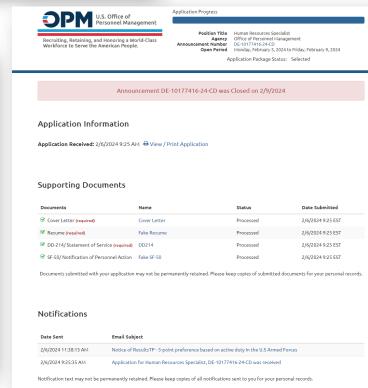


HR professionals can send touch point notifications or custom notifications to one, some, or all applicants within the vacancy with just a few clicks



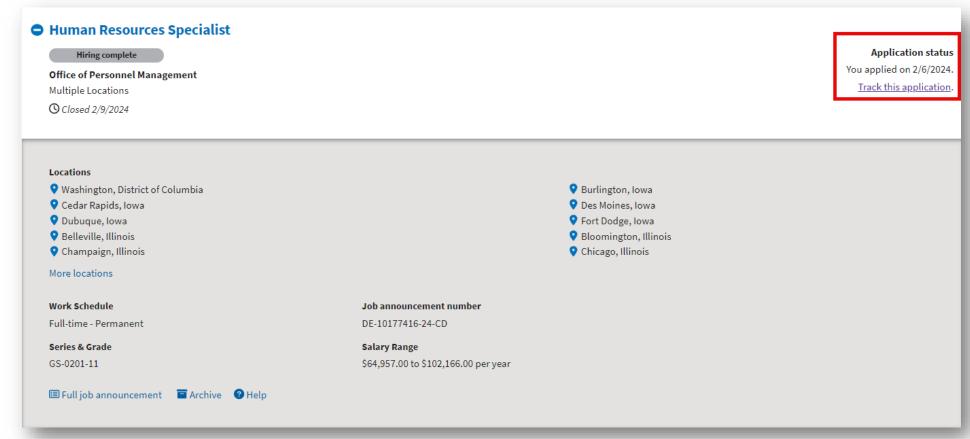






Application Status

Send timely communications to applicants about their application status



Value to Agencies

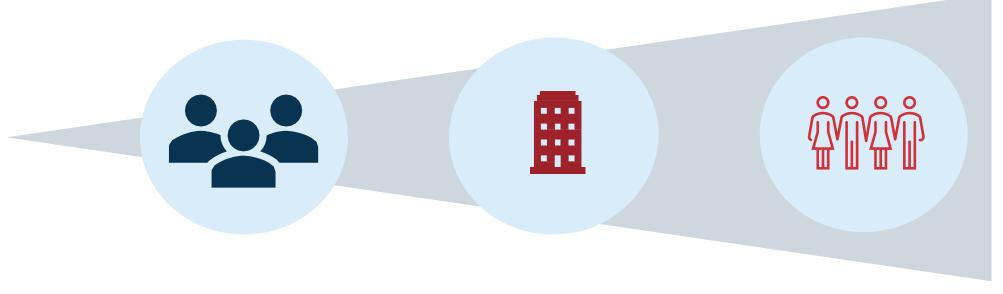
Applicants can view the status of their application in their USAJOBS account and track their application in USA Staffing Application Manager.



Pooled Hiring



Pooled Hiring Capabilities



Candidate Inventory

Platform: USA Staffing

Scope: Within an agency (USAS

organization)

Use Case: Source candidates from existing internal certificates

Talent Pools

Platform: USAJOBS Agency
Talent Portal Scope

Talent Portal Scope:

Government-wide **Use Case:**Share Cross-Gov or Competitive
Service Act certificates between
agencies

Talent Programs

Platform: USAJOBS Agency Talent Portal Scope:

Government-wide **Use Case:** share a curated group of vetted candidates who have applied to federal programs and may be eligible for conversion through other recruitment tools



Cross-Government Certificate Sharing

Use pooled hiring to increase hiring efficiencies

Value to Agencies

Cross Gov hiring allows agencies to streamline the hiring process by finding qualified talent without having to recruit, post jobs and examine applicants

- OPM leverages government-wide subject matter expertise and robust assessment processes to produce certificates with high quality candidates and shares the competitive certificate(s) issued under DE procedures with other agencies
- Connect with OPM's Hiring Experience
 Group at <u>HX@opm.gov</u> or the Cross Government Hiring Group
 at <u>CrossGovHiring@opm.gov</u> for guidance
 and assistance in getting started with
 pooled hiring



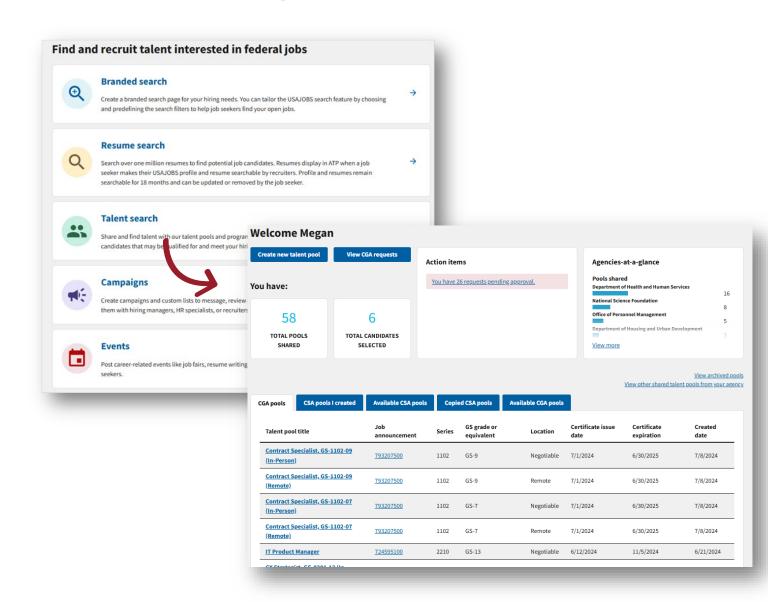
Use Talent Pools to Increase Hiring Efficiencies

Use pooled hiring to increase hiring efficiencies via hiring actions from:

- Competitive Service Act
- OPM-led Cross Government

Value to Agencies

A Talent Pool provides hiring managers with a platform to view candidates who are qualified, on an active certificate and available for selection across government





How to use Talent Pools

Find your agency's Talent Pool Manager or Shared Cert Coordinator by emailing Recruiter-Help@usajobs.gov

- 1. Log into ATP and click "Talent Search"
- 2. Select "Search Talent Pools"
- 3. View available Competitive Service Act (CSA) and Cross Government Actions (CGA) pools
- Contact your agency's shared cert coordinator to share the talent pool with you
- 5. Review candidate resumes
- 6. Contact your shared cert coordinator about asking a candidate to complete any hiring assessments

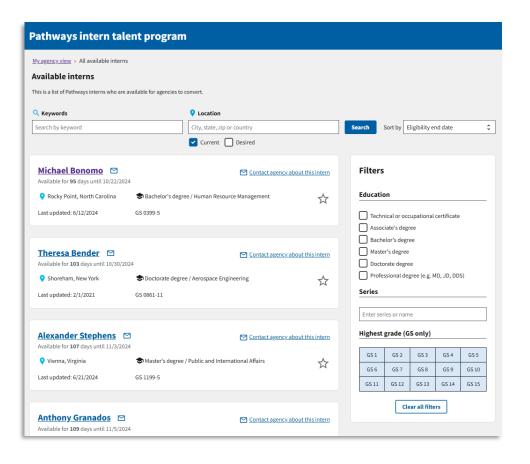


Agency Talent Portal: Talent Programs

Use Talent Programs to easily streamline hiring of early career talent

Value to Agencies

Source early career talent fast and easy; the Pathways Intern and Pathways Recent Graduate Talent Programs include Pathways Interns and Recent Grads (respectively) who have met performance requirements but cannot convert at their agency due to a budget or operational reason





How to use Talent Programs

Do you have an intern or recent graduate who needs help converting to another agency?

- Contact your agency's Pathways Program Officer (PPO)
- The PPO will invite the intern or recent graduate to join the Talent Program

Are you interested in hiring an early career candidate from the Talent Programs?

- Log into ATP and click "Talent Search"
- Select "Search Talent Programs"
- 3. View the candidates' resumes
- 4. Via ATP, contact the candidate's agency if you're interested in interviewing the candidate
- 5. Interview the candidate



USA Staffing's Candidate Inventory

HR can use Candidate Inventory to meet agencyspecific hiring needs from previous certificates

Hiring Managers can search for, review, and curate a list of candidates for similar positions across an organization or in making non-competitive hires outside of the normal job announcement process based on their agency-specific position criteria (i.e., series, grade, location)

Value to Agencies

Candidate Inventory allows Human Resources and Hiring Managers within a single USA Staffing organization direct access to available candidates without the need to undergo a new recruitment



HR configures Vacancy to be Shared

Triggers "Opt-In" question for applicants, and cannot be changed after announcement is released



Applicants Opt-In/Out

Applicants may change their response by reapplying or contacting HR





HR Reviews Applicants for Min Quals & Eligibilities and Creates Lists

Normal quality checks ensure applicants are qualified and eligible for referral



HR Configures Applicant Lists/Certificates to be Shared

For each list, determine if its applicants should be shared and when/for how long



Candidates are available for Managers in Candidate Inventory

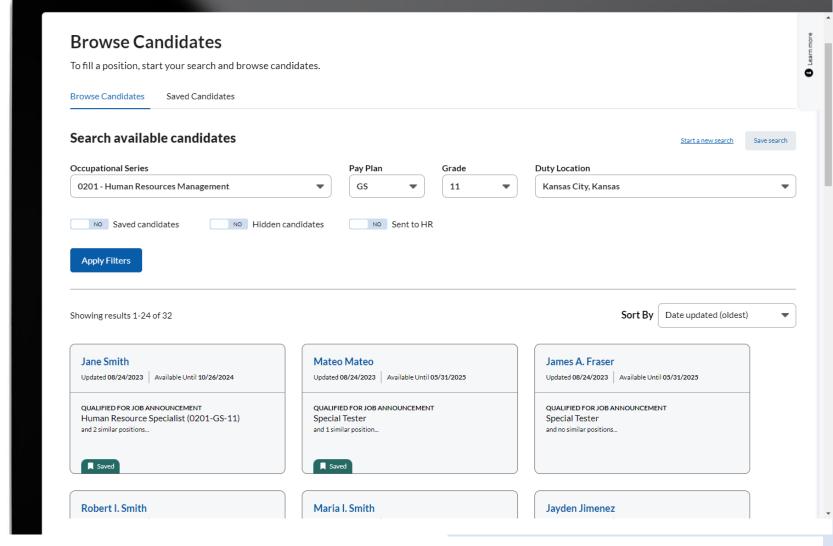
Candidates who opted in and are certified on a certificate with Candidate Inventory enabled are available for managers to see

Candidate Inventory

Provides Hiring Managers direct access to an inventory of qualified and eligible candidates.

HR manages the inventory by including candidates from certain non-competitive, excepted service, and some merit promotion recruitments for a specified period.

Improve applicant time to hire and benefits through access to more opportunities within the agency to which they have applied.





For more information, see the <u>Candidate Inventory page</u> on our Resource Center

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Examining Applicants

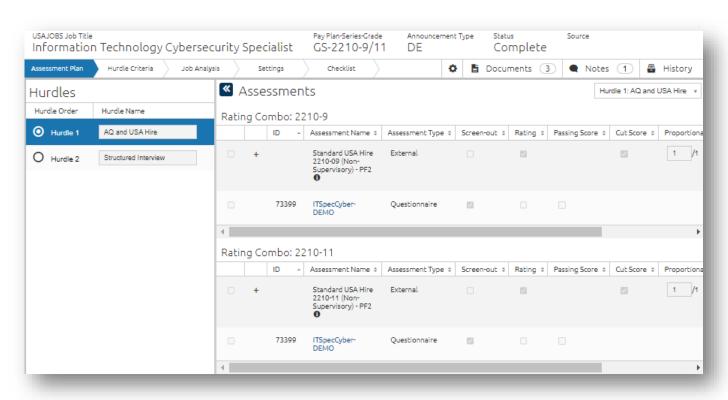


Multiple Hurdle Assessments

Create, update, and utilize skills-based and multi-hurdle assessments

Value to Agencies

Narrow your search on finding the best candidate by using multiple hurdle assessments; USA Staffing includes flexible options for multiple or progressive hurdles





USA Hire Skills-Based and Multiple Hurdle Assessments

Leverage off-the-shelf or custom online assessments at scale to efficiently assess high volumes of applicants

Value to Agencies

Narrow your search on finding the best candidate by using online, quality skills-based assessments OPM's USA Hire skills-based assessments are fully integrated with USA Staffing and may be combined with a secondary assessment to measure competencies critical for the job

Standard

- 135 Job Series
- Non-Supervisory
- General competencies
- Off-the-shelf
- Specific to series/grade

Custom

- Agency-specific
- Mission critical
- New content

Premium

- Leadership
 - Federal Supervisor Assessment/
 Supervisory Situational Judgment Test
 - Executive Assessment
- Critical Skills
 - Writing
 - Program/Project Management
- 1801/1802 Job Series

Interview

- On-Demand
- Live

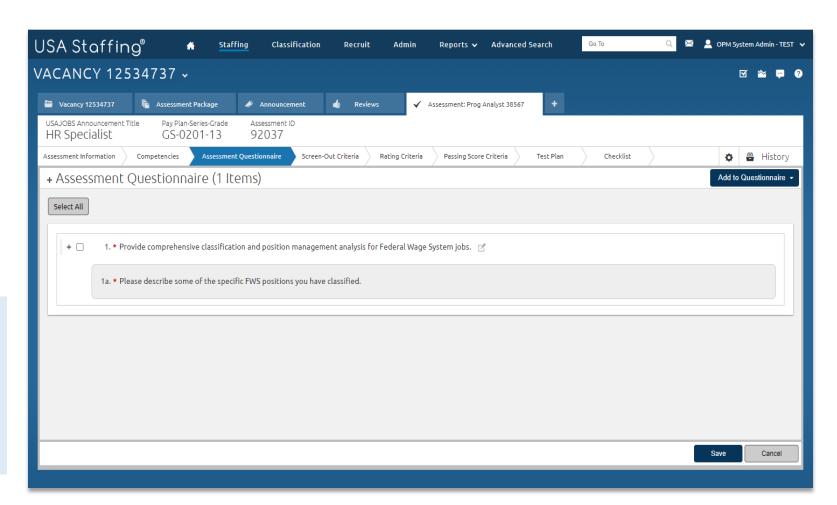


Narrative Responses

Create and link narrative response types to supplement minimum assessments

Value to Agencies

Collect direct information related to technical skills which is more useful than making inferences from resume experience



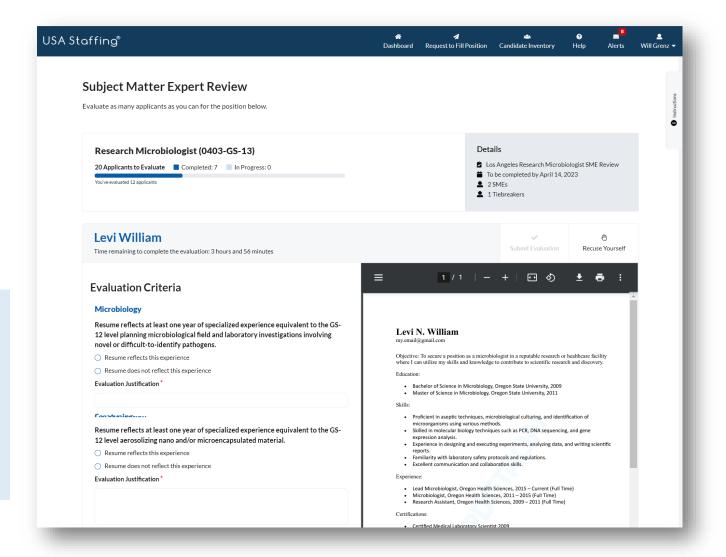


Structured Resume Review

Encourage hiring managers to identify subject-matter experts who can improve and support the agency qualification process of applicants

Value to Agencies

The Structured Resume Review Assessment type allows agency SMEs to evaluate resumes against specialized experience criteria and find candidates who have the necessary qualifications





Virtual Interviewing

OPM's USA Hire Interview platform allows agencies to conduct virtual interviews, maintain records in one place, and allow applicants to self-schedule





Value to Agencies

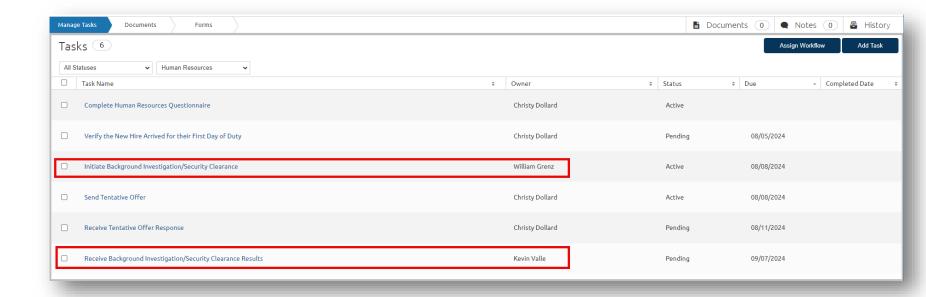
Streamline and standardize structured interviews

Onboarding



Collaborate with Onboarding Partners

Support the expeditious onboarding of new hires, including enhancing and streamlining internal coordination across HR, personnel vetting, facility security, and any additional administrative functions and process



Value to Agencies

Agencies can secure PII when working with security, payroll, and other teams during the Onboarding process by creating custom permission profiles in USA Staffing and using a variety of workflows to manage each phase of the pre-employment process

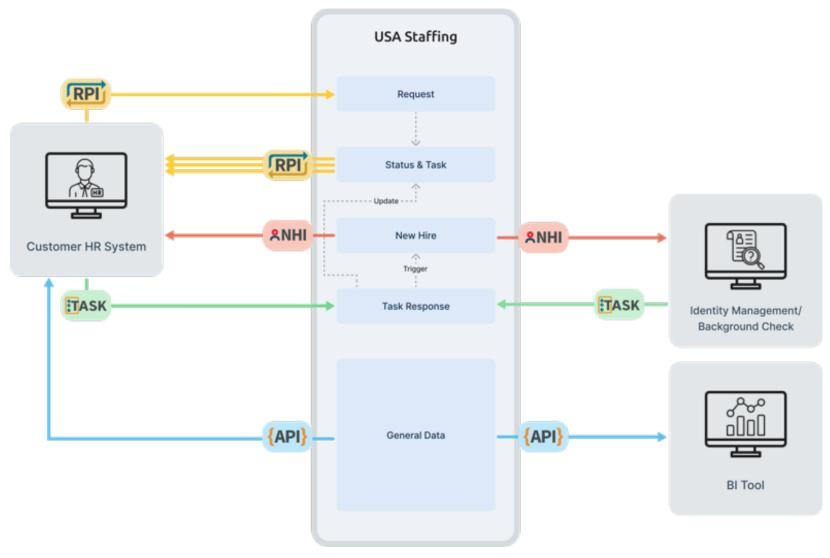


USA Staffing Interconnections

USA Staffing Interconnections provide flexible and comprehensive options for integratingg USA Staffing into agencies' HR technology landscape.

Benefits include increasing hiring process standardization and automation, reducing dual data entry, streamlining hiring and improving data quality and transparency.

All interconnections are included in the license fee.



https://developer.usastaffing.gov/Interconnections/GettingStarted

Questions



Thank you!

For USA Staffing USAStaffing@opm.gov

For USAJOBS USAJOBSEngagement@opm.gov

For Staff Acquisition Group StaffAcquisition@opm.gov

For USA Hire USAHire@opm.gov



Resources



Online Resources for Agencies

- Merit Hiring Resources Page
 - o Merit Hiring Plan
 - o Fact Sheet: OPM Launches Merit Hiring Plan to Modernize Federal Workforce and Restore Accountability
 - Guidance on Using the Four Short Essay Questions
- Executive Order 14170 Reforming the Federal Hiring Process and Restoring Merit to Government Service
- Public Law 118-188 Chance to Compete Act
- OPM Delegated Examining Operations Handbook



Assessment Resources

- Assessment Decision Guide
- Assessment Tools Considerations
- Structured Interview Guide
- <u>Federal Hiring Assessment and Selection Dashboard</u>
- Federal Workforce Competency Initiative
 - OPM's MOSAIC Studies critical competencies and tasks employees need to perform successfully in nearly 200 Federal occupations, as well as for leadership positions.

Training:

- <u>Designing An Assessment Strategy: "Fundamental Concepts, Processes and Applications" and</u> <u>"Use of Hiring Assessments: A SME –Based Approach"</u>
- Structured Resume Review Training



The Merit Hiring Learning Series OPM Talent Team

The U.S. Office of Personnel Management (OPM) is pleased to provide a free, government-wide learning series to support HR professionals, Talent Team members, hiring managers, and agency leaders in effective implementation of the Merit Hiring Plan.

Must have a .gov or .mil email to register on **Eventbrite**.



Upcoming Events - Check back at our series collection for updates!

September 15 – Pooled & Shared Hiring (including Candidate Inventory): Overview of pooled hiring, such as the benefits, the authorities that allow pooled hiring and the OPM tools that facilitate pooled hiring.

September 16 – USAJOBS Agency Talent Portal Overview: Learn how to access and navigate the Agency Talent Portal (ATP) to use features, such as resume mining, campaigns, events, Talent Programs and Talent Pools.

Virtual events are hosted on MS Teams Townhall. Depending on your agency's network, the Teams Townhall features may not be available to you.



Thank You

Please take a moment to complete a short survey to provide your feedback on today's session:

https://surveys.opm.gov/se/5B5534D43A9944B9



The Merit Hiring Learning Series
Hiring Experience (HX) Group



HX@opm.gov